

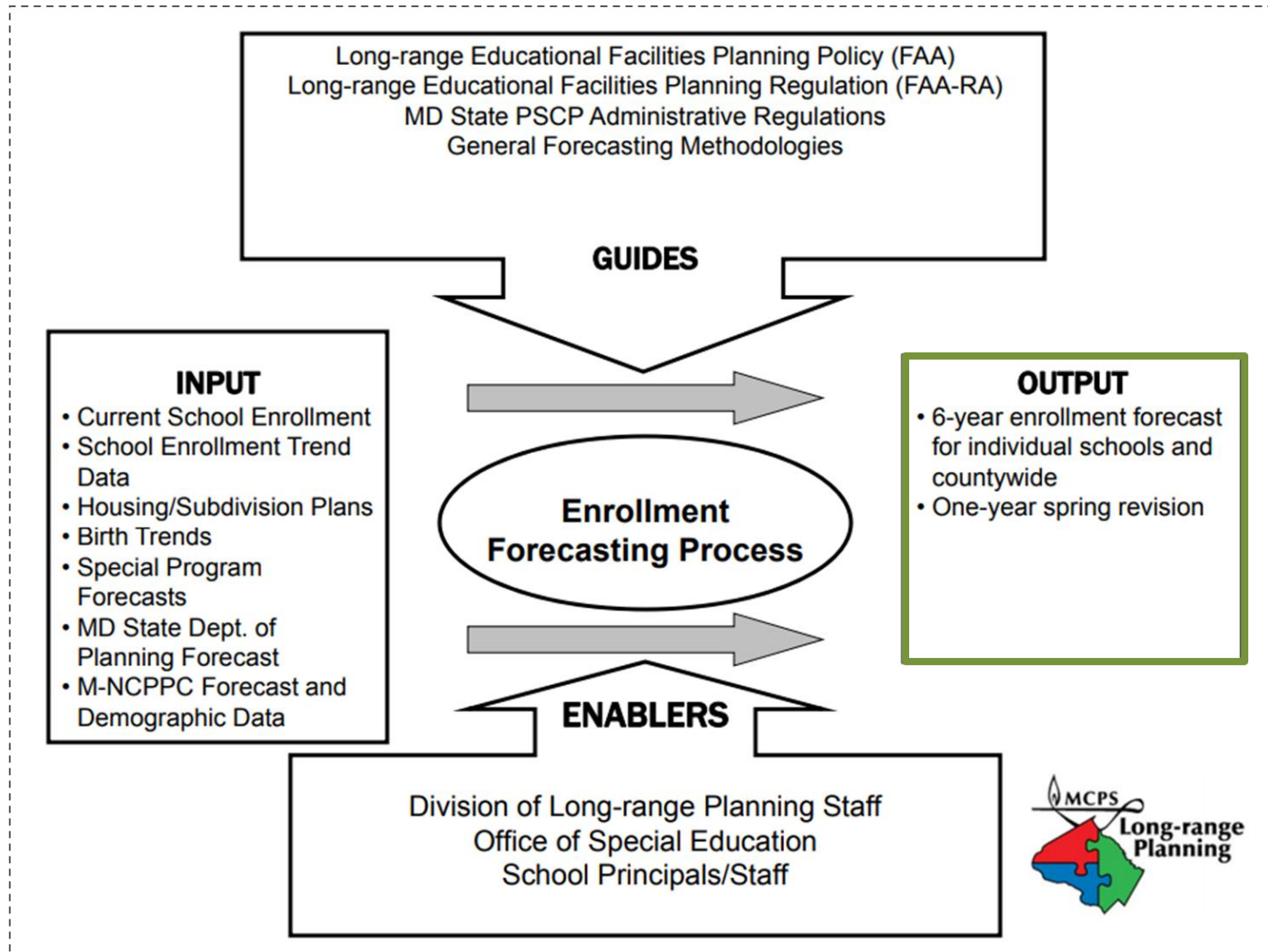
# **Overview of the MCPS\* “CIP SuperTool”**

**Brian Krantz  
MCCF Meeting Dec 9, 2019**

**\* The CIP SuperTool is a community/individual effort, not produced by MCPS**

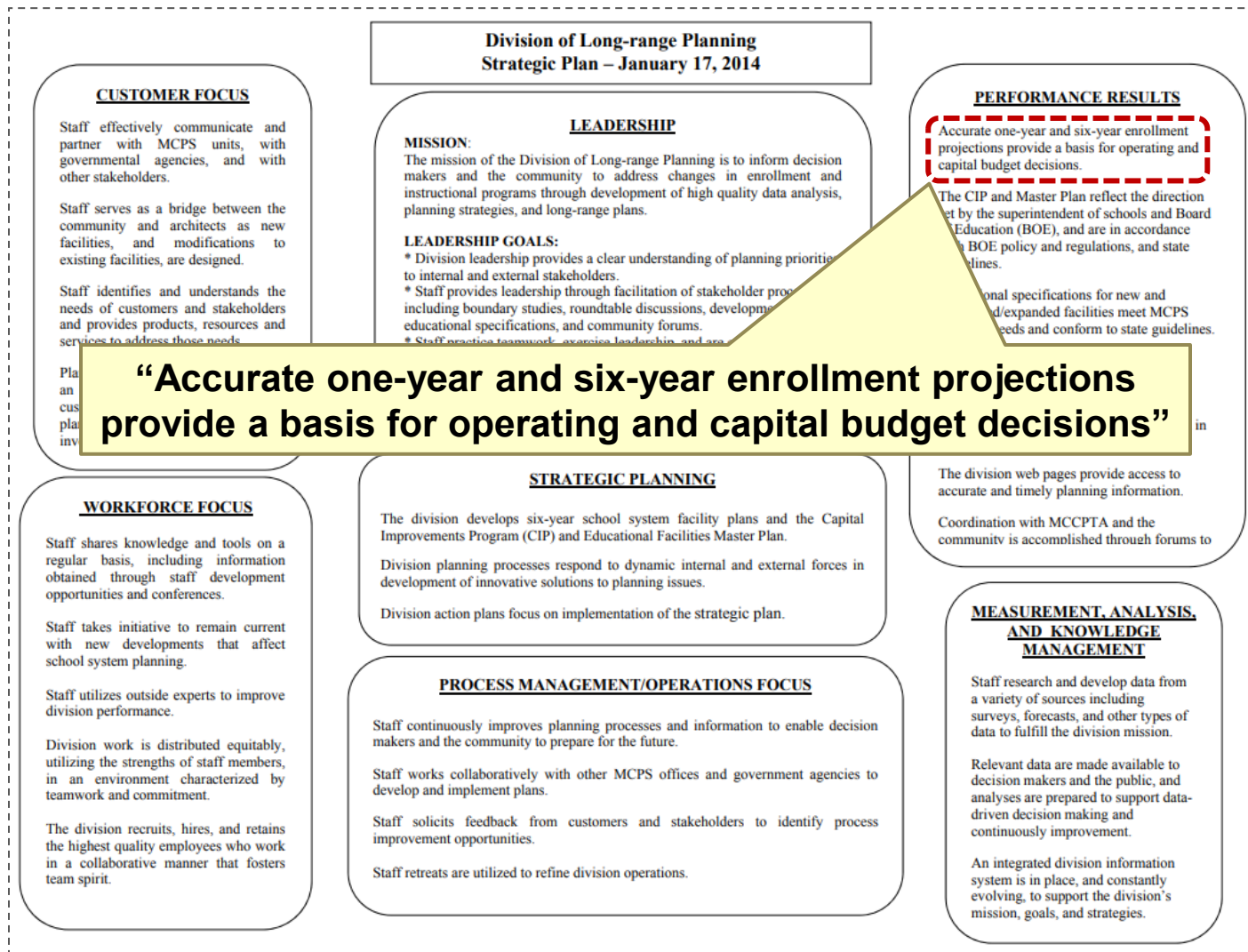
# Background

## MCPS Enrollment Forecast Process Map<sup>1</sup>



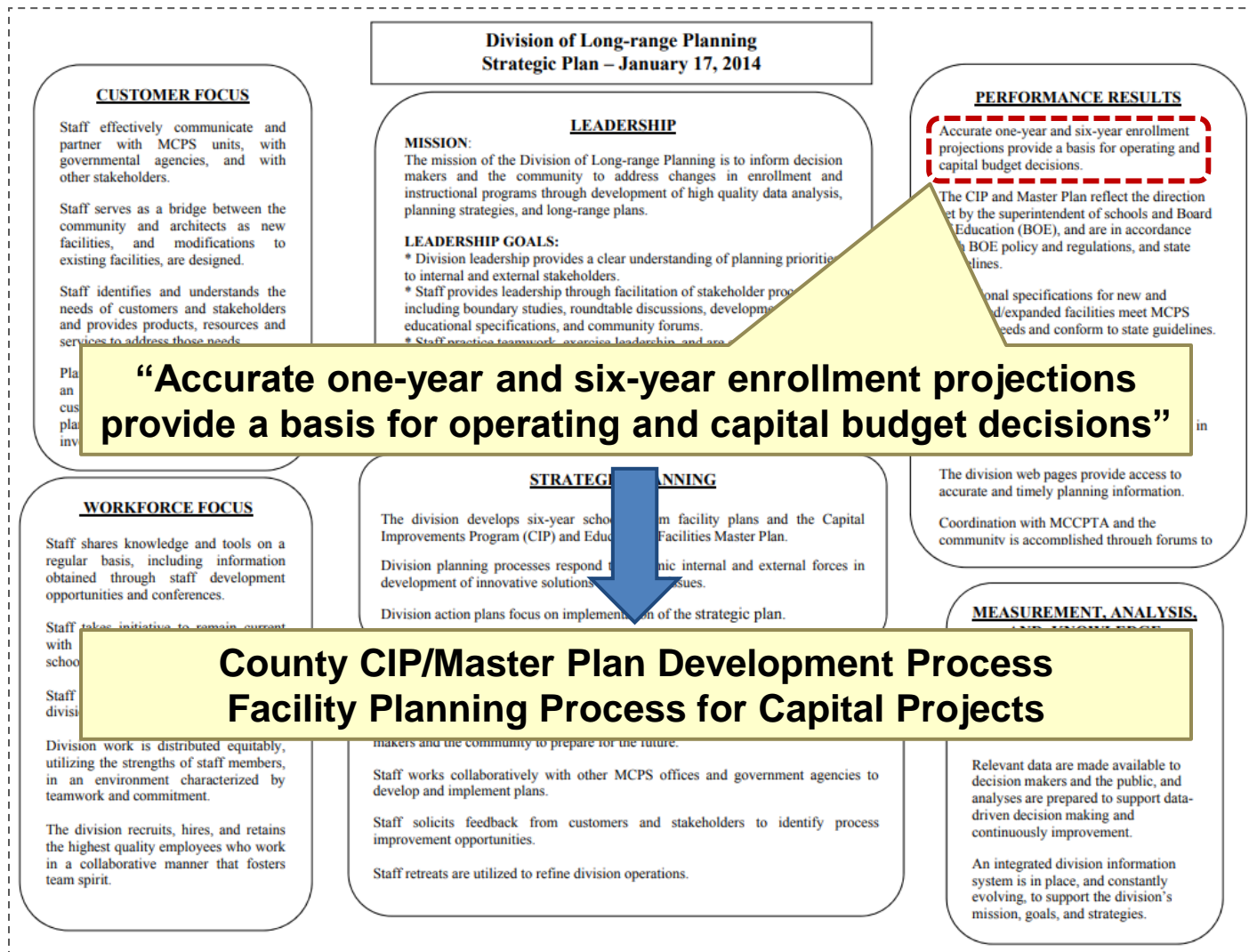
# Background

## MCPS DLRP Linkages Chart<sup>1</sup>



# Background

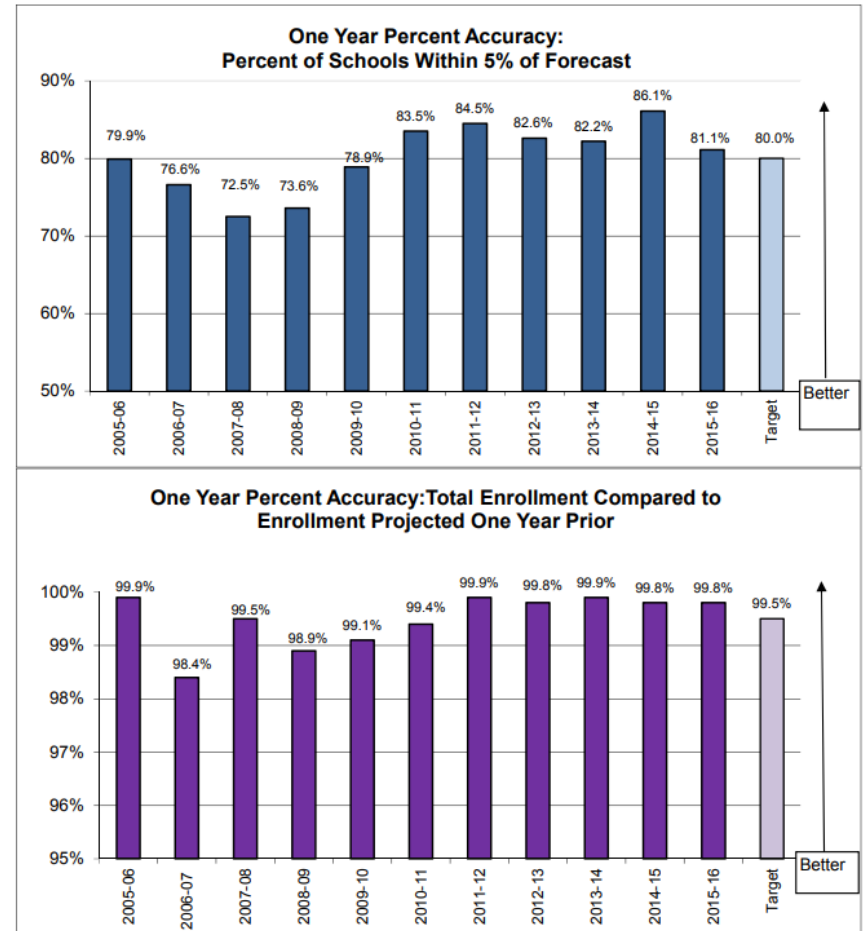
## MCPS DLRP Linkages Chart<sup>1</sup>



# Background

## Accuracy of Enrollment Forecasts: as Reported by MCPS Division of Capital Planning<sup>1</sup>

- The only publicly-available self assessment are these two charts: neither have been updated in over four years
  - For each school year, the percentage of the 200+ MCPS schools where the 1-year forecast predicted enrollment within 5%
  - For each school year, the accuracy of total MCPS enrollment as predicted by the 1-year forecast
- Insufficiencies (besides being outdated)
  - No metric for the 6-year forecast, which is used for longer-term capital planning (and Subdivision Staging Policy)
  - No “close-look” at the individual school forecast performance
  - No cluster-level metrics
  - No information regarding the *distribution* of forecasting errors
  - Etc., etc., etc.



**Forecasts Play a Prominent Role in Planning, but  
MCPS does not appear to Sufficiently Review Forecast Performance**

# Purpose

## Why Develop the MCPS CIP SuperTool?

- **Can't rely on MCPS to assess themselves:  
puts MCPS CIP Data in the hands of  
community advocates and activists**
- **Provides quantitative support for hearing  
testimony**
- **Could be used to help improve forecasting  
methodologies**
- **A template-based approach allows the same  
set of charts to be generated for any school,  
just by clicking a button**

**It's Hard to Believe, but it Appears that MCPS has No Means of Easily Assessing  
Their Own Forecasts in a Meaningful Way**

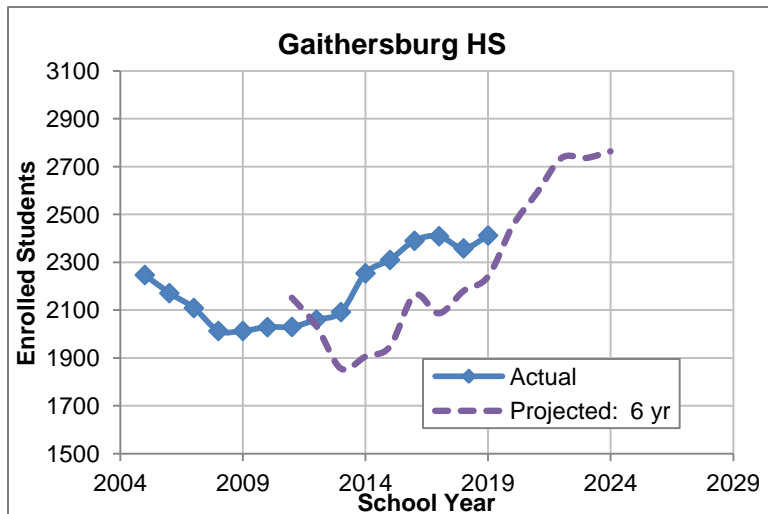
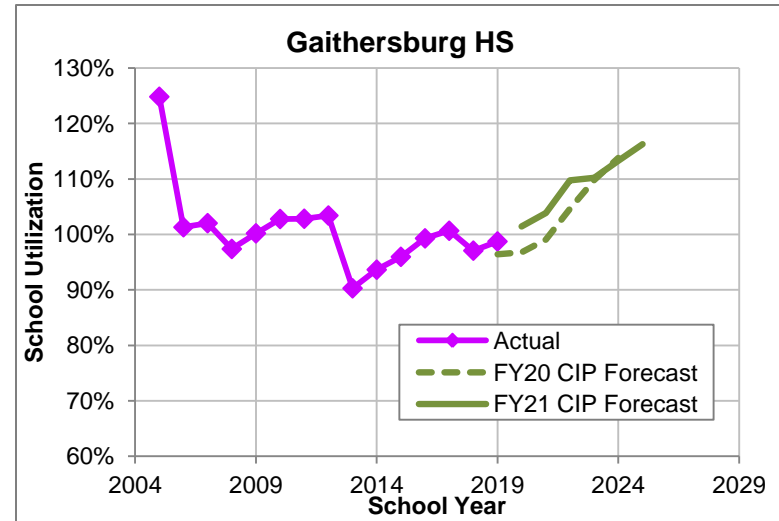
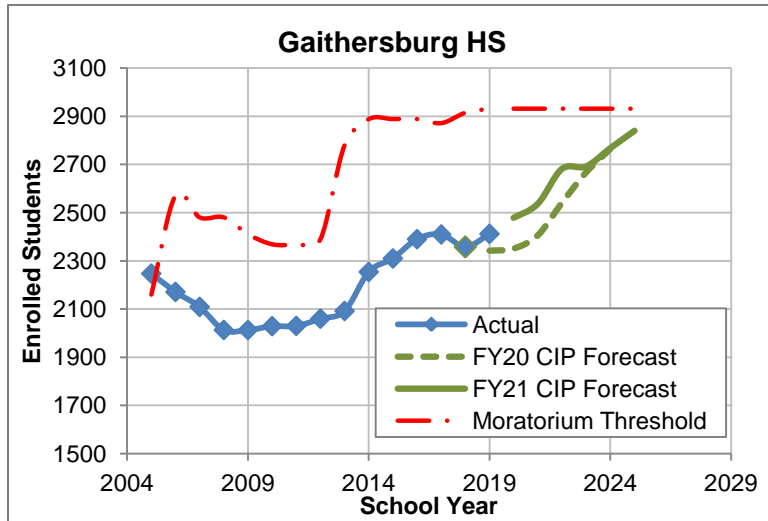
# MCPS CIP SuperTool

## What is the CIP SuperTool?

- **Dataset implemented in Microsoft Excel: common and readily available**
- **Contains data from all electronically available MCPS CIPs: FY2007-FY2021 (2005-2006 school year through present)**
- **CIP SuperTool dataset includes:**
  - **Actual, 1-yr, 2-yr-, 3-yr, 4-yr, 5-yr and 6-yr forecasts for enrollment and capacity:**
    - Individual schools
    - MCPS System Grade Levels
- **Contains a set of built-in template charts, and also calculates trends and forecasting accuracy for:**
  - Individual schools
  - MCPS Grade Levels
  - Cluster-Levels
  - Cluster MS and ES Levels
- **Recreates/updates the MCPS Performance Metrics**
- **Potential for anyone to use for their own analyses**

# MCPS CIP SuperTool Output Examples

## Explicit Examples: CIP SuperTool Outputs



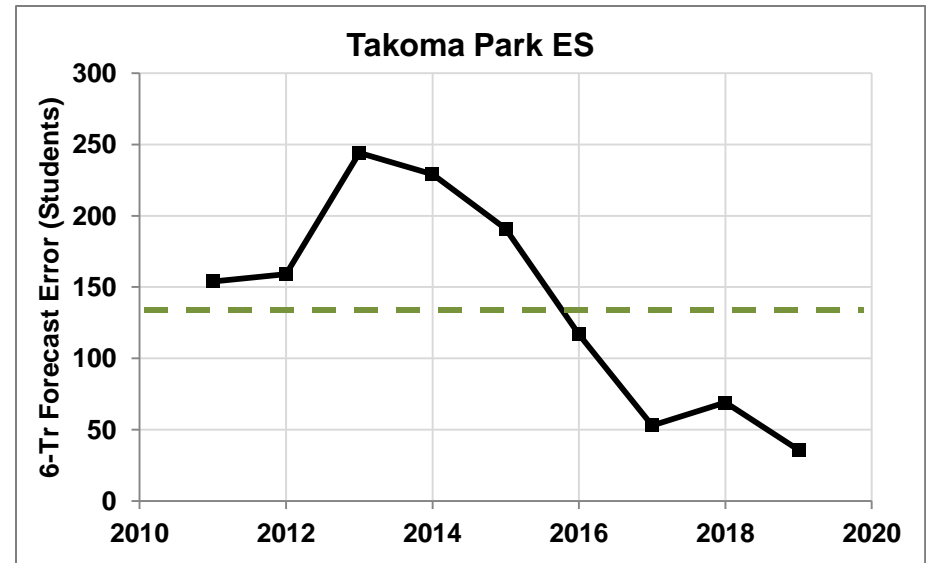
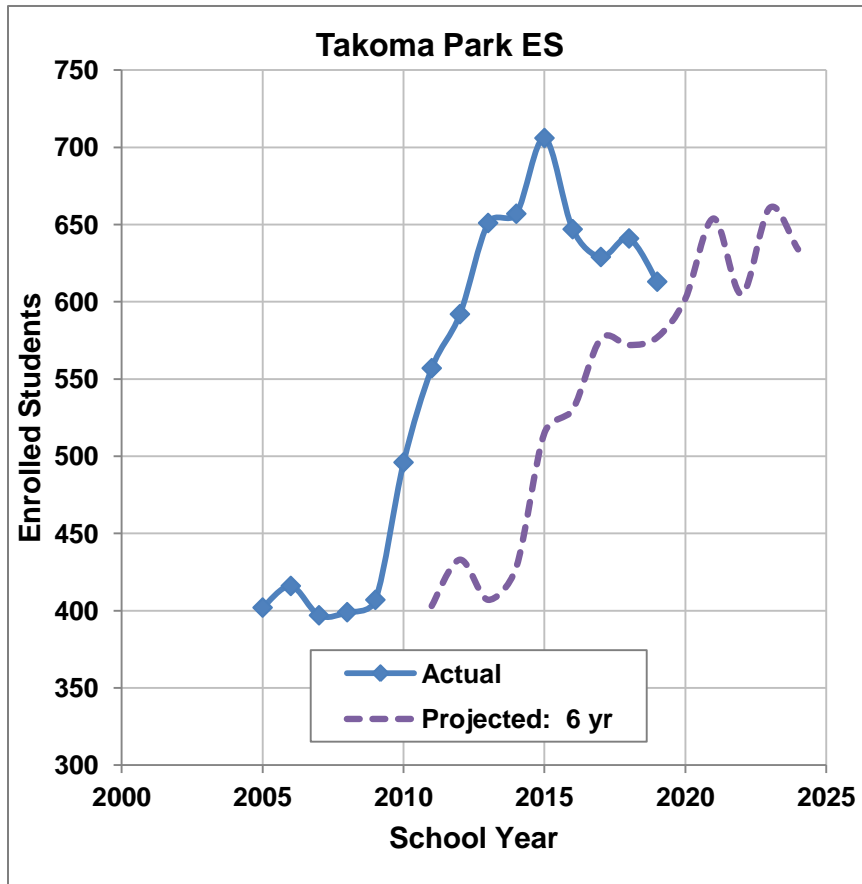
Forecast: Gaithersburg HS	For All Data: 2005+			
	# of Estimates		Average Error	
	Under Actual	Over Actual	(Students)	(%)
1-year	6	8	0.6	0.0%
2-year	8	5	14.4	0.7%
3-year	7	4	62.2	2.8%
4-year	9	2	122.8	5.6%
5-year	9	1	164.1	7.5%
6-year	8	1	194.2	8.9%



# MCPS CIP SuperTool Output Examples

## Interesting Examples: CIP SuperTool Outputs

### Template Chart/Data Examples: 6-Year Forecast Performance for Takoma Park ES



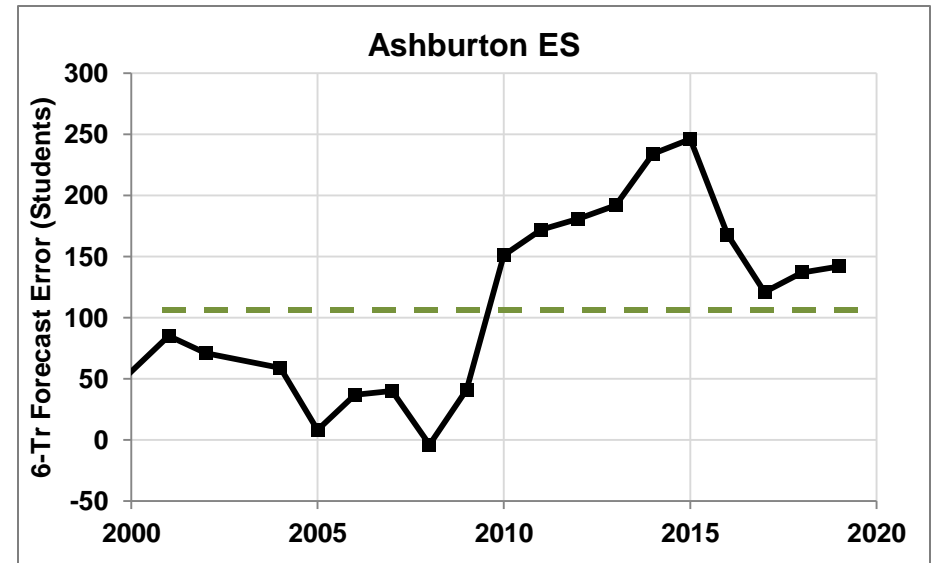
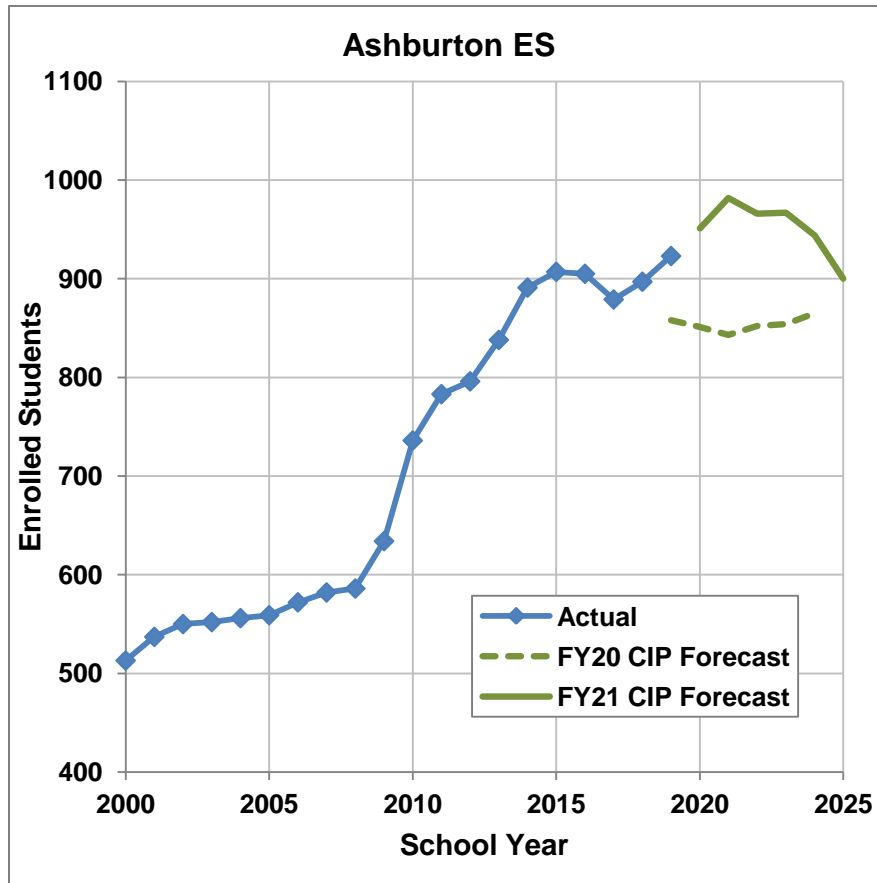
Forecast: Takoma Park ES	For All Data: (2005+)			
	# of Estimates		Average Error	
	Under Actual	Over Actual	(Students)	(%)
1-year	7	7	2.4	0.4%
2-year	10	3	21.9	4.0%
3-year	9	2	55.8	10.2%
4-year	10	1	81.3	14.8%
5-year	10	0	114.5	20.9%
6-year	9	0	139.1	25.4%

# MCPS CIP SuperTool Output Examples

## Interesting Examples: CIP SuperTool Outputs

### Template Chart/Data Examples:

### Visualizing Current Forecast against Historical Enrollment for Ashburton ES



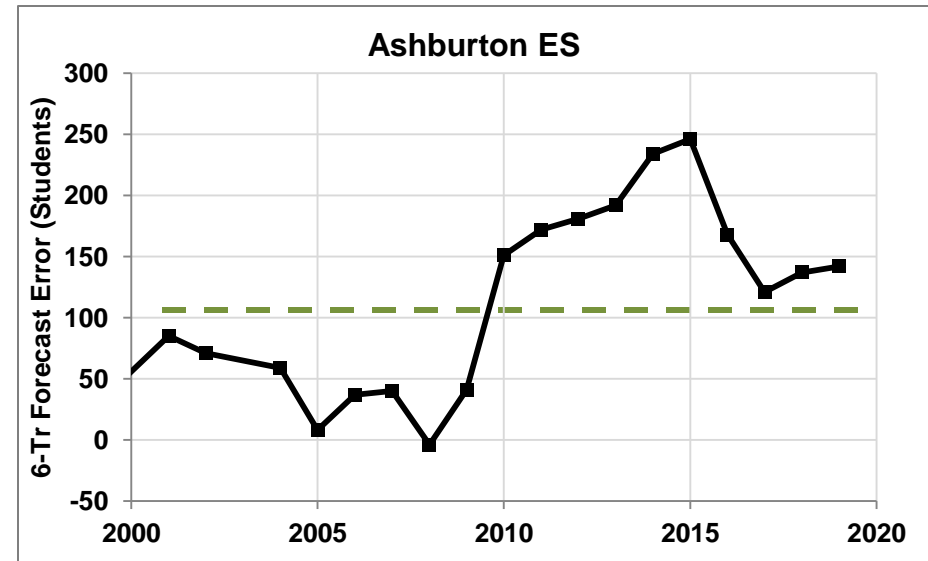
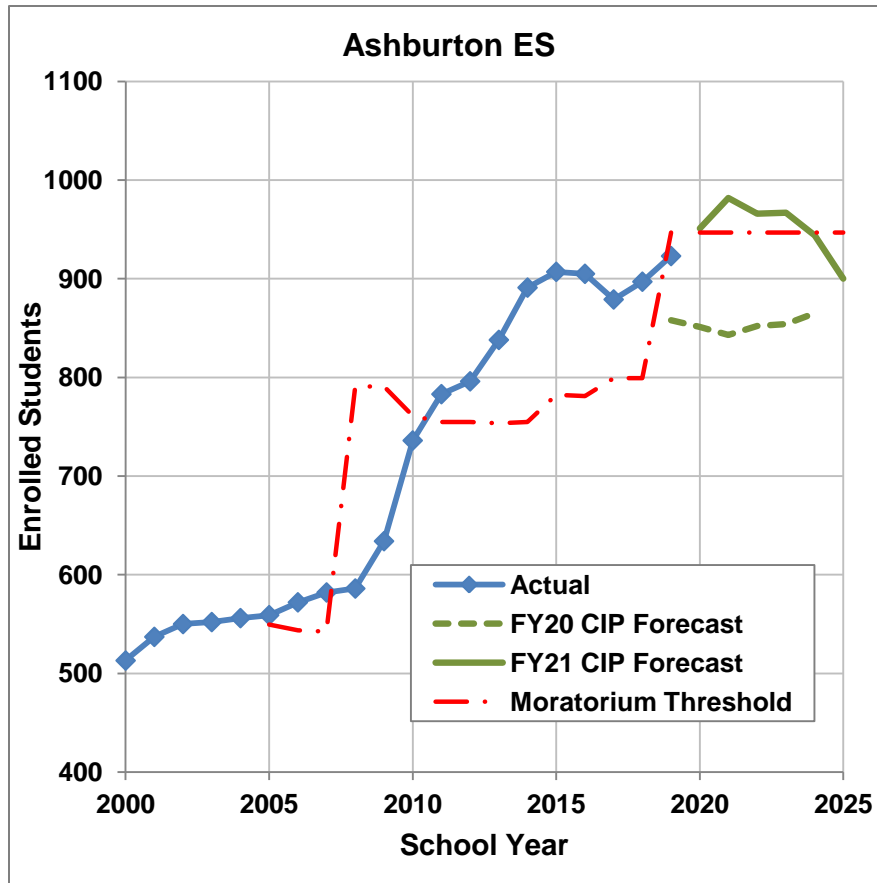
Forecast: Ashburton ES	For All Data: (1990+)			
	# of Estimates		Average Error	
	Under Actual	Over Actual	(Students)	(%)
1-year	8	17	-0.8	-0.1%
2-year	15	8	11.1	1.7%
3-year	15	6	35.0	5.5%
4-year	19	3	56.4	8.8%
5-year	20	2	77.8	12.2%
6-year	20	1	103.2	16.1%

# MCPS CIP SuperTool Output Examples

## Interesting Examples: CIP SuperTool Outputs

### Template Chart/Data Examples:

### Visualizing Current Forecast against Historical Enrollment for Ashburton ES

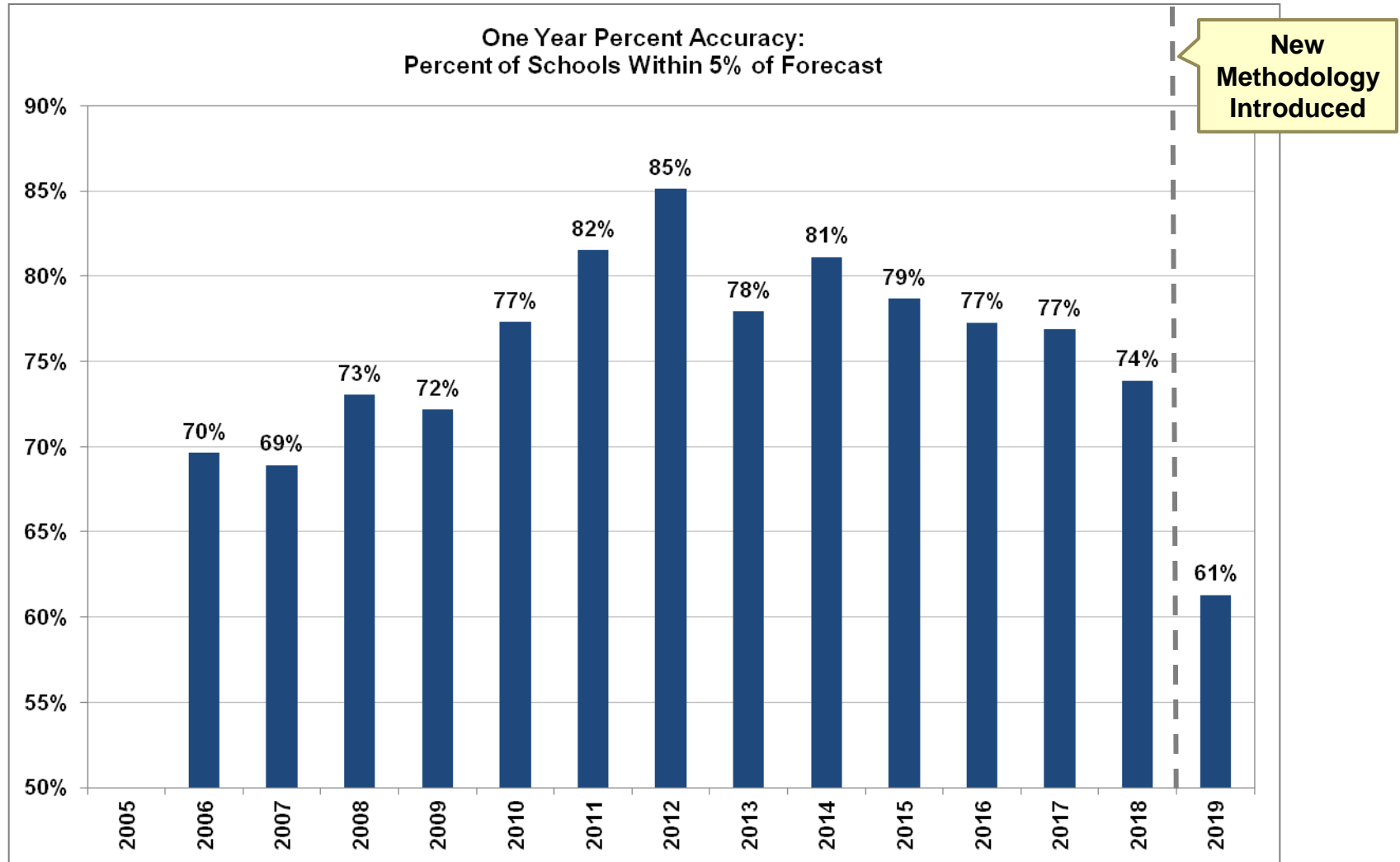


Forecast: Ashburton ES	For All Data: (1990+)			
	# of Estimates		Average Error	
	Under Actual	Over Actual	(Students)	(%)
1-year	8	17	-0.8	-0.1%
2-year	15	8	11.1	1.7%
3-year	15	6	35.0	5.5%
4-year	19	3	56.4	8.8%
5-year	20	2	77.8	12.2%
6-year	20	1	103.2	16.1%

# MCPS CIP SuperTool Output Examples

## Explicit Examples: CIP SuperTool Outputs

### Updated MCPS “5%” Metric

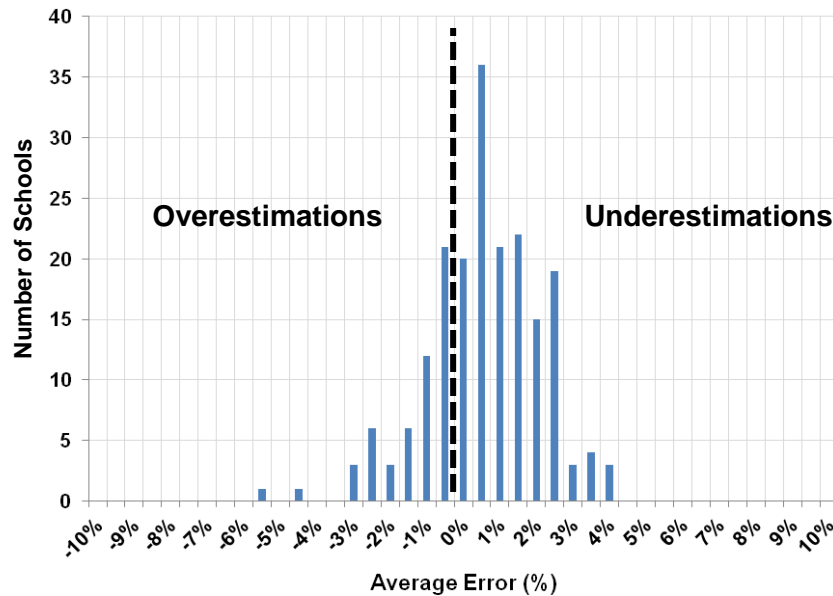


# MCPS CIP SuperTool Output Examples

## Implicit Examples: CIP SuperTool Outputs

### Histograms of Forecasting Errors

**Histogram of Average 1-yr Forecast Error,  
Across All Schools: 2007-2019**



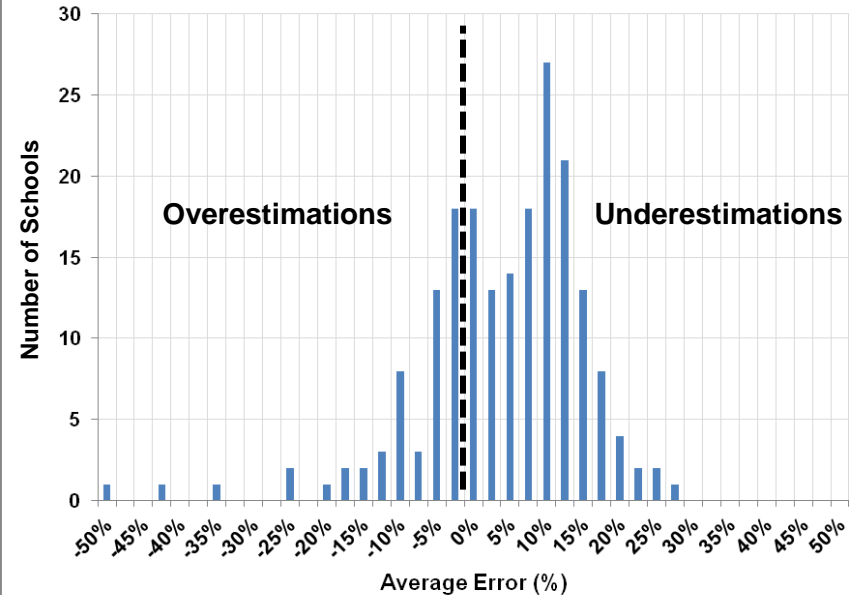
**Mean (Error %)**

**0.3%**

**Std (Error %)**

**1.6%**

**Histogram of Average 6-yr Forecast Error,  
Across All Schools: 2011-2019**



**Mean (Error %)**

**2.8%**

**Std (Error %)**

**11%**

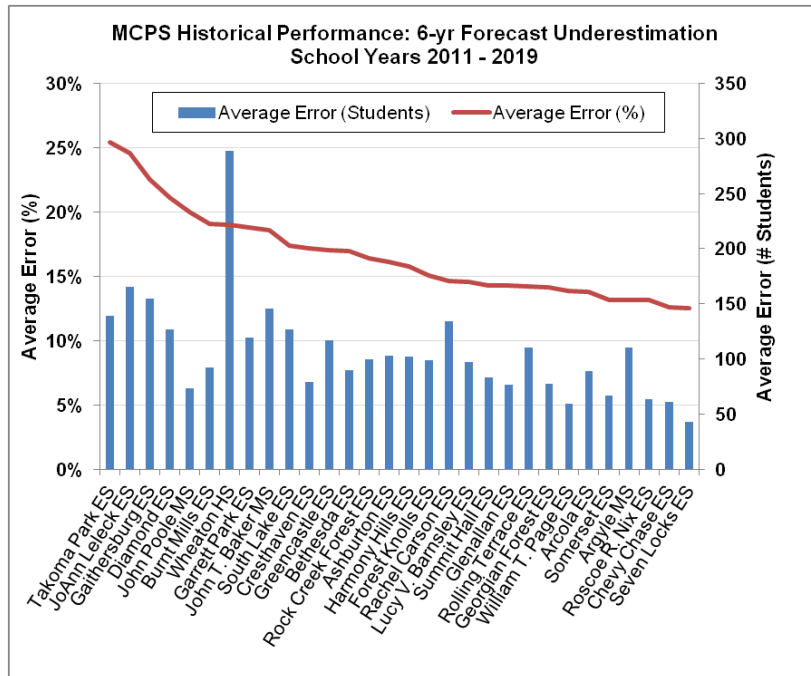
**Examining Distributions of Forecast Errors  
Demonstrates Statistical Biases Towards Underestimating Enrollment**

# MCPS CIP SuperTool Output Examples

## Implicit Examples: CIP SuperTool Outputs

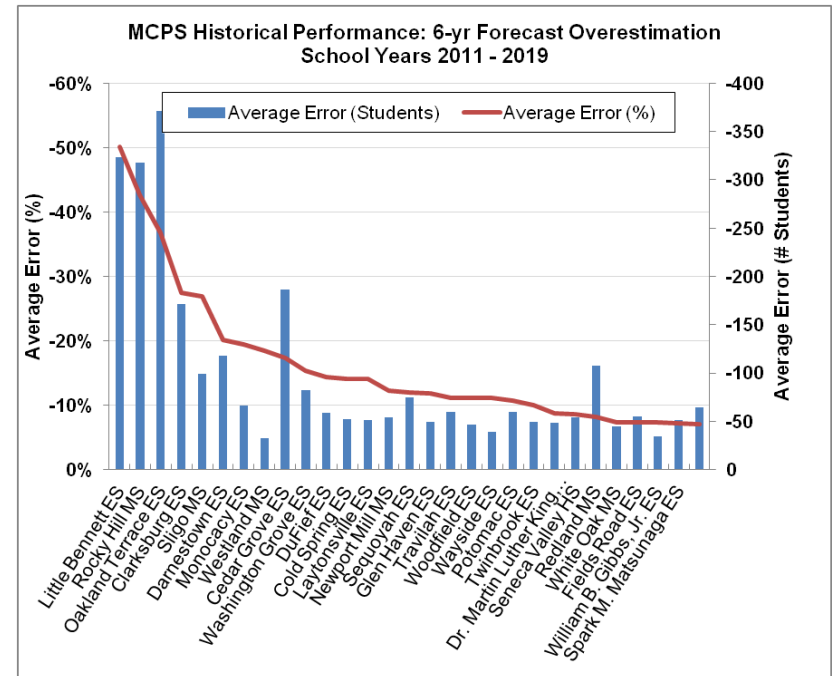
### What Are the Worst-Forecasted Schools?

#### Worst Average 6-yr Underestimations



About 18 (of ~200) Schools with  
>15% Average Underestimation

#### Worst Average 6-yr Overestimations



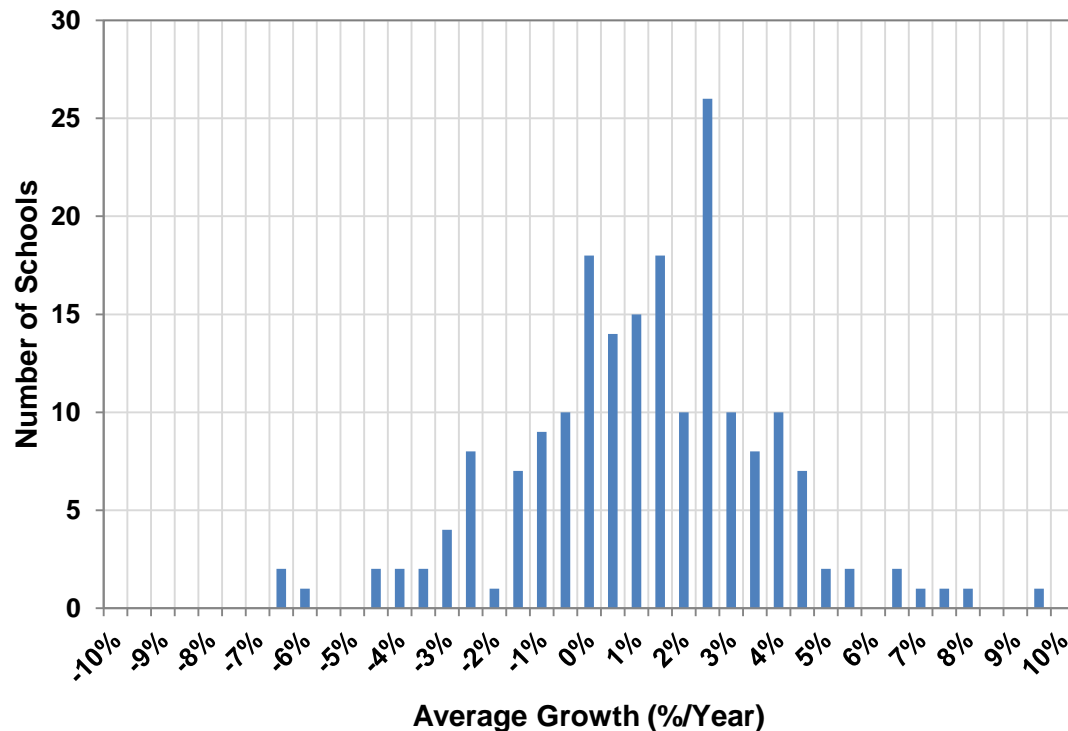
About 10 (of ~200) Schools with  
>15% Average Overestimation

# MCPS CIP SuperTool Output Examples

## School-Level Growth Analyses

### Yearly % Growth, Based on Linear Trend

**Histogram of Individual School Growth,  
Across All Schools: 2008-2019**



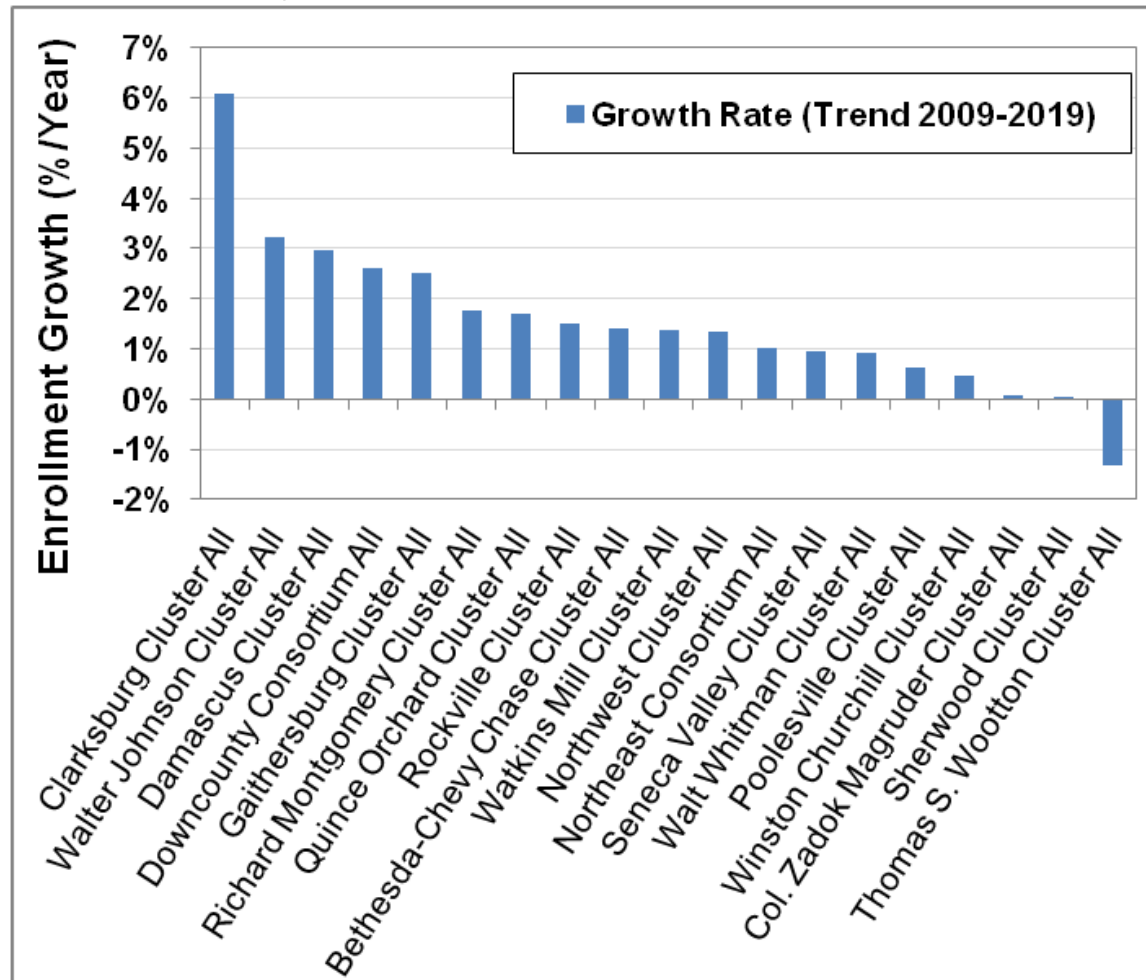
Mean (%/Year) 1.3%

Std Deviation (%/Year) 2.2%

# MCPS CIP SuperTool Output Examples

## Cluster-Level Growth Analyses

### Yearly % Growth, Based on Linear Trend

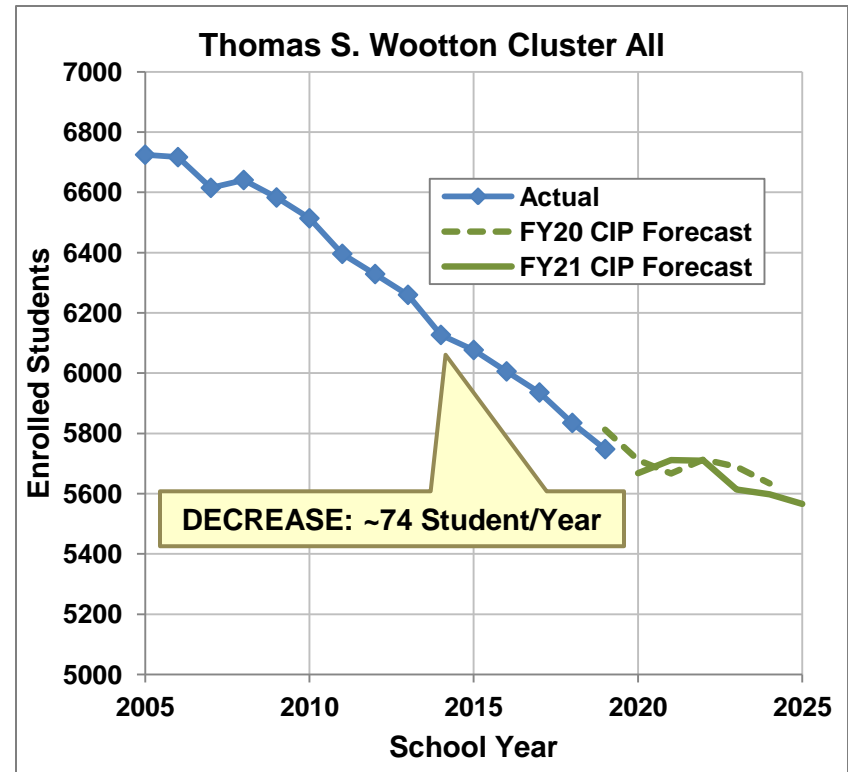
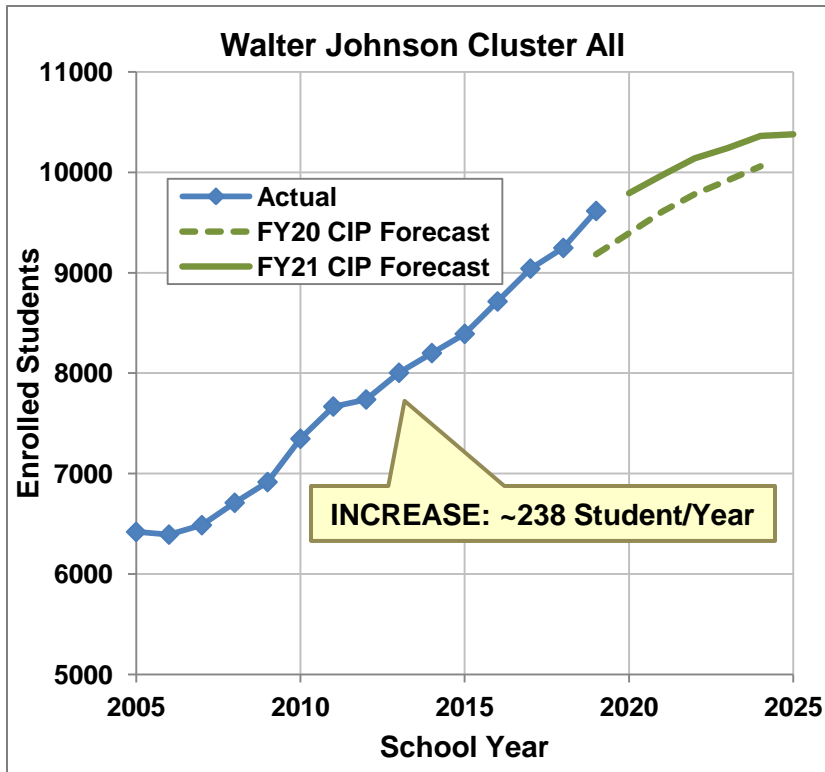




# MCPS CIP SuperTool Output Examples

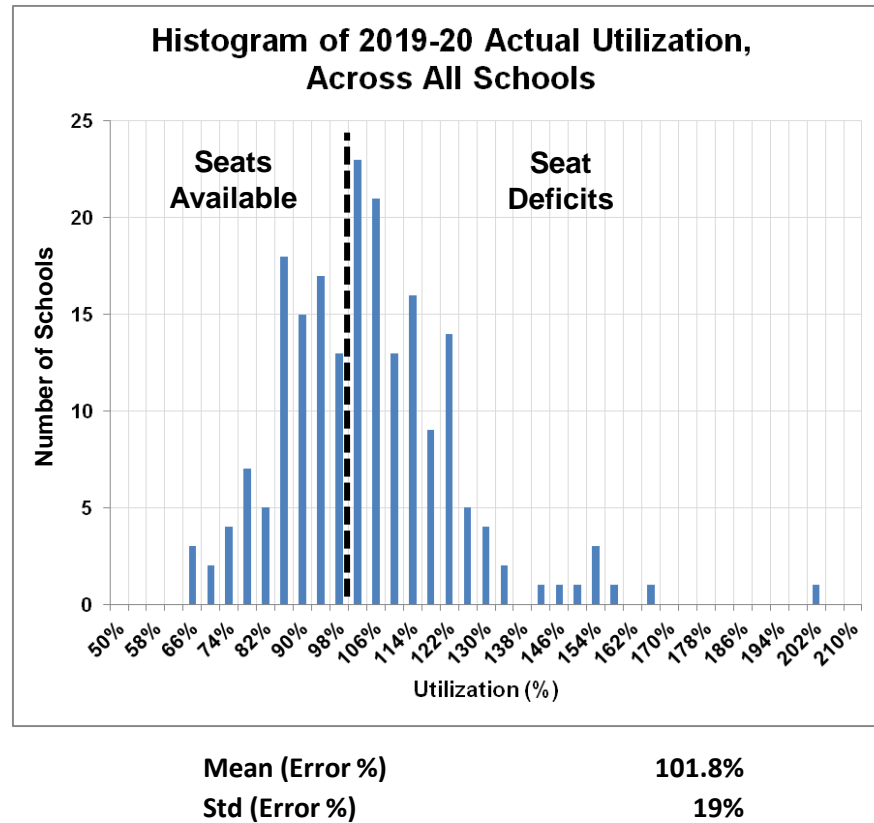
## Growth Comparison: Walter Johnson versus Wootton Clusters

### Historical Enrollment and FY20/21 Forecasts



# MCPS CIP SuperTool Output Examples

## Histograms of Actual Utilization



# Real-Time Demo of CIP SuperTool

[Real-Time Demo of CIP SuperTool]

# Circling Back: Purpose

## Why Develop the MCPS CIP SuperTool?

- **Can't rely on MCPS to assess themselves: puts MCPS CIP Data in the hands of community advocates and activists**
- **Provides quantitative support for hearing testimony**
- **Could be used to help improve forecasting methodologies**
- **A template-based approach allows the same set of charts to be generated for any school, just by clicking a button**

- **The CIP SuperTool can be a Powerful Tool (not an Analysis by Itself)**
- **Have Been Sharing SuperTool via Google Drive: will distribute Link to Latest Update**
- **Advocates need to Keep Pressure on MCPS to Fulfill *their* Responsibility to the Communities**
- **Current Forecasts are more Art than Science: Minimal Transparency, despite MCPS Claims**

# Questions?

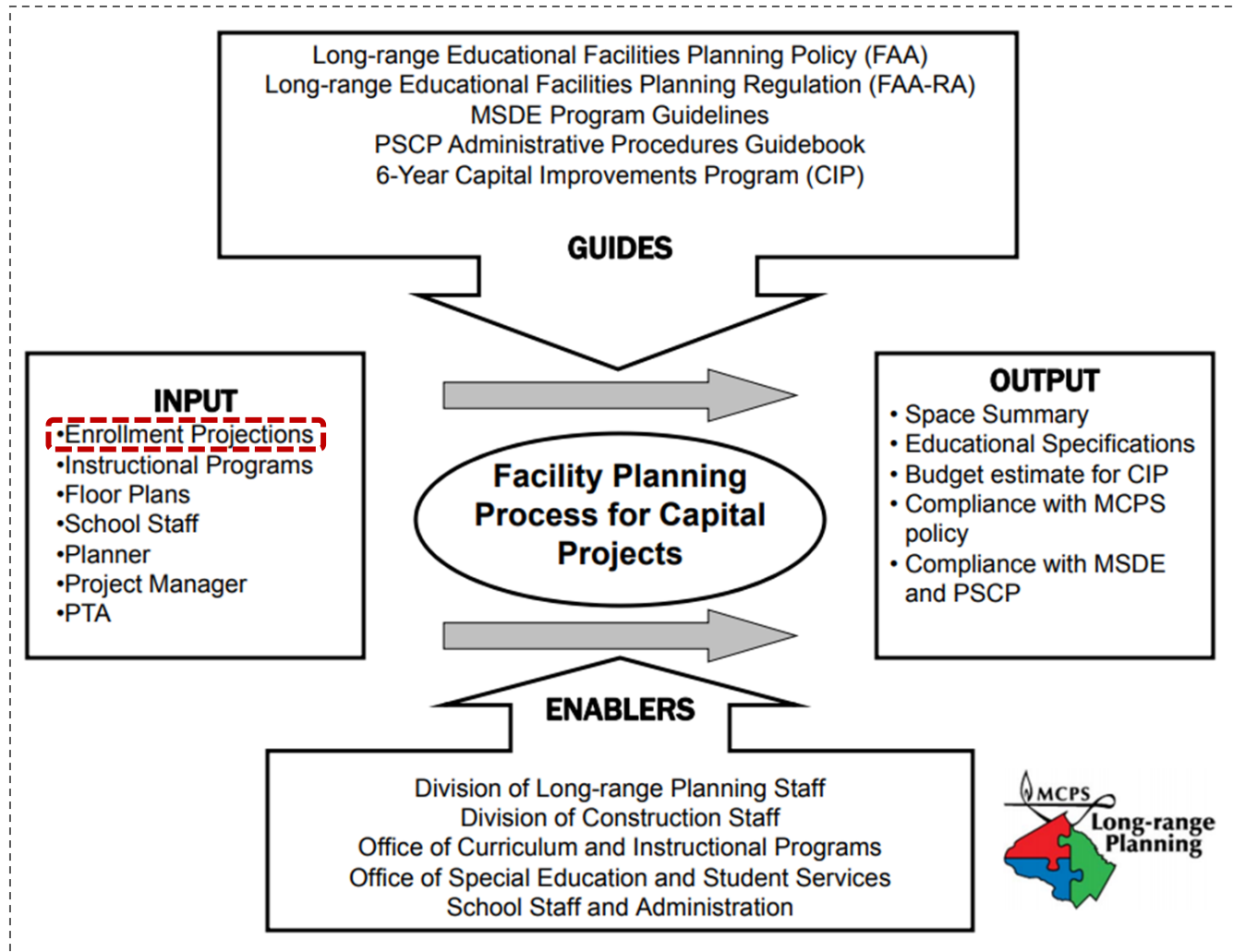
**Thank You for Your Time and Interest**

# Back-Up/Support Slides

## Back-Up and Support Slides

# Background

## MCPS Facility Planning Process Map<sup>1</sup>



# Background

## MCPS CIP/Master Plan Development Process Map<sup>1</sup>

